Enhanced Peri-Operative Care for High-risk patients (EPOCH) Trial:
A stepped wedge cluster randomised trial of a quality improvement intervention for patients undergoing emergency laparotomy

Short title  
EPOCH Trial

Sponsor  
Queen Mary University of London

Contact at sponsor organisation:
Head of Research Resources  
Joint Research Management Office  
5 Walden Street  
London  
E1 2EF  
Phone: 020 7882 7260  
e-mail: sponsorsrep@bartshealth.nhs.uk

REC Reference  
13/EM/0415

Chief Investigator  
Dr Rupert Pearse

Clinical Trials Unit  
Pragmatic Clinical Trials Unit  
Queen Mary University of London  
Yvonne Carter Building  
58 Turner Street  
London  
E1 2AB
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1. GLOSSARY OF ABBREVIATIONS

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<thead>
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<th>Description</th>
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<tbody>
<tr>
<td>CI</td>
<td>Chief Investigator</td>
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<tr>
<td>ELPQuIC</td>
<td>Emergency Laparotomy Quality Improvement programme</td>
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<td>EPOCH</td>
<td>Enhanced Peri-Operative Care for High-risk patients Trial</td>
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<tr>
<td>HQIP</td>
<td>Healthcare Quality Improvement Partnership</td>
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<td>JRMO</td>
<td>Joint Research Management Office</td>
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<td>NELA</td>
<td>National Emergency Laparotomy Audit</td>
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<td>NHS R&amp;D</td>
<td>National Health Service Research &amp; Development</td>
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<td>NIGB</td>
<td>National Information Governance Board</td>
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<td>PCTU</td>
<td>Pragmatic Clinical Trials Unit</td>
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<td>PI</td>
<td>Principal Investigator</td>
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<td>QI</td>
<td>Quality Improvement</td>
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<td>RCS</td>
<td>Royal College of Surgeons of England</td>
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<tr>
<td>REC</td>
<td>Research Ethics Committee</td>
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<tr>
<td>SDV</td>
<td>Source Document Verification</td>
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<td>SOP</td>
<td>Standard Operating Procedure</td>
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<tr>
<td>TMG</td>
<td>Trial Management Group</td>
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<td>TSC</td>
<td>Trial Steering Committee</td>
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2. SIGNATURE PAGE

Chief investigator agreement

The clinical study as detailed within this research protocol (Version 2.0, dated 28th April 2014), or any subsequent amendments will be conducted in accordance with the Research Governance Framework for Health & Social Care (2005), the World Medical Association Declaration of Helsinki (1996) and the current applicable regulatory requirements and any subsequent amendments of the appropriate regulations.

Chief investigator name: Rupert Pearse
Chief investigator site: Barts Health NHS Trust

Signature: Rupert Pearse
Date: 28th April 2014

Principal investigator agreement

The clinical study as detailed within this research protocol (Version 2.0, dated 28th April 2014), or any subsequent amendments will be conducted in accordance with the Research Governance Framework for Health & Social Care (2005), the World Medical Association Declaration of Helsinki (1996) and the current applicable regulatory requirements and any subsequent amendments of the appropriate regulations.

Principal investigator name:
Principal investigator site:
Signature:
Date:

Statistician agreement

The clinical study as detailed within this research protocol (Version 2.0, dated 28th April 2014), or any subsequent amendments will be conducted in accordance with the Research Governance Framework for Health & Social Care (2005), the World Medical Association Declaration of Helsinki (1996) and the current applicable regulatory requirements and any subsequent amendments of the appropriate regulations.

Statistician name: Sally Kerry
Signature: Sally Kerry
Date:
3. SUMMARY

<table>
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<tr>
<th>Short title</th>
<th>EPOCH Trial</th>
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<tr>
<td>Methods</td>
<td>Multi-centre, stepped wedge cluster randomised trial</td>
</tr>
<tr>
<td>Research sites</td>
<td>90 NHS Trusts, grouped into 15 clusters, in the United Kingdom</td>
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<tr>
<td>Objective</td>
<td>To evaluate the effect of a quality improvement intervention to promote the implementation of an integrated peri-operative care pathway on survival at 90 days following emergency laparotomy</td>
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<tr>
<td>Number of patients</td>
<td>27,450 patients</td>
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<td>Inclusion Criteria</td>
<td>Patients aged 40 years and over undergoing non-elective open abdominal surgery in participating hospitals will be eligible for inclusion in the data analysis. The following patients will be excluded: simple appendicectomy, gynaecological laparotomy, surgery related to organ transplant, laparotomy for traumatic injury, laparotomy to treat complications of recent elective surgery and patients whose data has previously been included in the trial.</td>
</tr>
<tr>
<td>Statistical analysis</td>
<td>The stepped wedge design is a matched design with before and after comparisons for each cluster randomised. All analyses will account for cluster and hospital effects, and the time period. Analyses for 90- and 180-day mortality, and hospital re-admission within 180 days will be performed using a logistic regression model. Duration of hospital stay will be analysed using a time-to-event regression model.</td>
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<td>Proposed Start Date</td>
<td>March 2014</td>
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<td>Proposed End Date</td>
<td>April 2017</td>
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<td>Study Duration</td>
<td>30 months</td>
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4. INTRODUCTION

More than one million adult patients undergo in-patient non-cardiac surgery in the National Health Service (NHS) each year with an estimated mortality of between 1.6% and 3.6%. However, patients undergoing emergency surgery are exposed to a much greater risk of death. More than 150,000 high-risk patients undergo emergency surgery each year in the NHS, following which at least 90,000 patients develop complications resulting in over 20,000 deaths before hospital discharge. High-risk patients undergoing emergency surgery account for 10% of all in-patient surgical procedures but 65% of deaths. Patients who develop complications but survive, require in-hospital care for prolonged periods, suffering substantial reductions in functional independence and long-term survival. Recent data show that abdominal surgery and the need for surgery on an emergency basis are amongst the strongest factors associated with poor post-operative outcome. Around 35,000 patients present to NHS hospitals each year with precisely this pattern of risk and undergo a procedure known as ‘emergency laparotomy’. This term describes a major surgical procedure to treat an acute and often life threatening problem with the gut or other abdominal organ. Around 180 patients undergo emergency laparotomy in a typical NHS hospital each year with a 90-day mortality of 25%. There is considerable heterogeneity in standards of care between hospitals, including wide variations in the involvement of senior surgeons and anaesthetists and post-operative admission to critical care, which are associated with important differences in mortality rates.

In 2010 the Department of Health commissioned a Royal College of Surgeons of England (RCS) working group to develop an integrated care pathway which could improve the quality of care for patients undergoing emergency laparotomy. A key aspect of this brief was to develop a pathway which was resource neutral through allocation of resources to patients in greatest need, making widespread implementation more likely. The working group represented key stakeholder organisations and included three members of the EPOCH study group. An integrated care pathway was defined which represented an optimal standard of peri-operative care deliverable in all NHS hospitals. Examples of interventions included consultant led decision making and treatment, standards for diagnostic testing, structured post-operative surveillance, time limits for review of deteriorating patients and early admission to critical care. To date, there has been little systematic implementation of any component of the integrated care pathway. We have now completed a systematic review which has informed a Delphi consensus process to update the RCS
guideline and create a robust and evidence based modified RCS integrated care pathway (appendix).

Most opinion leaders agree there is an urgent need for a national project to improve survival for emergency laparotomy patients. However, there is uncertainty about how best to achieve such improvement. Some question the benefits of quality improvement initiatives, pointing to the lack of robust clinical evidence of effectiveness, both in terms of generic methodologies advocated to improve quality (e.g. quality collaboratives, Plan Do Study Act cycles), and the specific changes in patient care (e.g. care pathways). There are examples where a discrete quality improvement intervention was associated with improved clinical outcomes. The findings of an international cohort study of the use of surgical checklists suggested this simple intervention was associated with improved post-operative survival.\(^\text{10}\) Whilst a simple cohort study of this type does have methodological limitations, the findings of a further investigation in Dutch hospitals also suggested surgical checklists were associated with improved patient outcomes.\(^\text{11}\) In the UK, the positive findings of an implementation project to increase use of cardiac output monitoring during surgery have influenced guidelines from the National Institute for Health and Clinical Excellence (NICE).\(^\text{12}\) These studies suggest beneficial effects for discrete interventions such as a checklist or clinical monitor but the evidence to support multi-intervention care pathways is less robust. The introduction of a single intervention is a very different proposition to the implementation of a complex integrated care pathway which requires behavioural change from a variety of healthcare practitioners. In the USA, the National Surgical Quality Improvement Program (NSQIP) was established to tackle poor patient outcomes. The success of this initiative is such that many private hospitals have also joined the programme. NSQIP has provided individual examples showing how the use of process and outcome data may inform quality improvement programmes designed to reduce morbidity, mortality and cost.\(^\text{13}\) The findings of a retrospective NSQIP study suggest team based training for operating theatre staff is associated with improved post-operative mortality.\(^\text{14}\) Data from the NHS Enhanced Recovery Partnership suggest improvements in outcome for patients undergoing elective colo-rectal surgery within a defined care pathway.\(^\text{15}\) This experience suggests that provision of robust data may promote implementation of quality measures but provides only weak clinical evidence to support the use of integrated care pathways in peri-operative care. For many the benefits of quality improvement initiatives are self-evident but others question the value of these projects. Common concerns include high cost, poor leadership, failure to engage clinicians and failure to sustain process changes after the intervention
has ended. Experience from more recent quality improvement initiatives has shown that these challenges can be overcome. However, doubts over the clinical effectiveness of quality improvement projects continue to limit the success of these initiatives. There is a clear need for robust clinical evidence to support or refute the use of this approach to improve clinical practice and, ultimately, patient outcome.

Prior to the RCS report, there was no defined care pathway for this patient group. As a result this has been implemented in a very small number of hospitals. The Emergency Laparotomy Quality Improvement Care Bundle programme (ELPQuIC) is a Health Foundation funded pilot study in four EPOCH Pathfinder Hospitals, which has provided a comprehensive theory of change both for the proposed quality improvement work and the integrated care pathway. The pathway is expected to improve quality of patient care whilst adverse effects are thought unlikely. Key stakeholder groups support this national project to implement the care pathway into routine practice. However, implementation of the integrated care pathway would have much greater impact if linked to high quality research demonstrating the effectiveness of doing so. The Healthcare Quality Improvement Partnership (HQIP) has commissioned a new National Emergency Laparotomy Audit (NELA), providing a unique opportunity to study the clinical effectiveness of a quality improvement project to implement an integrated peri-operative care pathway for emergency laparotomy patients. By providing a robust evidence base for quality improvement in peri-operative care, the findings of this work could accelerate implementation of care pathways for all categories of high-risk surgery with the potential for widespread improvements in survival affecting more than 170,000 NHS patients each year. We propose to conduct a large pragmatic clinical trial of the effectiveness of a quality improvement project to implement a modified version of the RCS integrated care pathway to improve patient outcomes following emergency laparotomy. Our aim is to provide the definitive evidence needed to inform practice in this area.
5. TRIAL OBJECTIVES

5.1 Primary objectives
1. To evaluate the effect of a quality improvement intervention to promote the implementation of an integrated peri-operative care pathway on survival at 90 days following emergency laparotomy
2. To assess the cost-effectiveness of the quality improvement intervention compared to ongoing clinical practice without the intervention
3. To evaluate the long-term effects of the intervention on standards of care and mortality following emergency laparotomy in participating hospitals

5.2 Primary outcome measures
All cause mortality at 90 days following surgery.

5.3 Secondary outcome measures
All cause mortality at 180 days following surgery, duration of hospital stay and hospital re-admission within 180 days of surgery. In eight hospitals we will collect EQ-5D 3L and healthcare resource use data preoperatively, and at 90 and 180 days after surgery to perform a health economics analysis.

5.4 Process data
Data provided by NELA will be used to describe any time based changes in clinical practice with respect to emergency laparotomy patients in participating hospitals. Available data describing nine processes of care be presented with descriptive statistics.

6. METHODS

6.1 Inclusion criteria
Patients
All patients aged 40 years and over undergoing non-elective open abdominal surgery in participating hospitals during an 85 week period will be eligible for inclusion in the data analysis. The patient inclusion criteria are based upon those of the Healthcare Quality Improvement Partnership National Emergency Laparotomy Audit (HQIP-NELA) and the core EPOCH dataset will only include patient level data gathered by the audit.
Hospital sites and clusters

Participating hospitals must undertake a significant volume of emergency laparotomies, participate in the National Emergency Laparotomy Audit, nominate specialty leads from surgery, anaesthesia and critical care, and secure the support from their NHS Trust Board to participate in the EPOCH study. Hospitals which already use an integrated care pathway to maintain standards of care for this patient group will be excluded. Clusters will be organised geographically with specific attention to the rotation of clinical staff and patient referral patterns between hospitals to minimise contamination of pre-intervention hospitals.

6.2 Exclusion criteria

The following patients will be excluded: simple appendicectomy, gynaecological laparotomy, surgery related to organ transplant, bowel resection at the same time as emergency abdominal aortic aneurysm repair (the aneurysm repair is the major procedure), laparotomy for traumatic injury, laparotomy to treat complications of recent elective surgery and patients whose data has previously been included in the EPOCH trial.

6.3 Study design

Multi-centre, stepped wedge cluster randomised trial conducted in at least 90 NHS hospitals over an 85 week period, divided into 17 time period of 5 weeks. Hospitals will be grouped into fifteen clusters of six on a geographical basis. The quality improvement intervention will commence in one cluster each five week step from the 2nd to the 16th time period, with the order of clusters determined by computer based randomisation. The stepped wedge design allows delivery of the intervention at an organisational level with evaluation of outcome measures at a patient level. Structuring the quality improvement intervention through a staged activation of sites in a random order provides important methodological advantages. The design allows us to control adoption bias and adjust for time-based changes in the background level of patient care in the statistical analysis. A key strength of the stepped wedge design is that we can offer the quality improvement project to every site which takes part.

6.4 Trial intervention

The dissemination of new healthcare practices is not a linear process. Scientific evidence is only one element influencing the change process. The EPOCH trial intervention is therefore comprised of two major components:
6.4.1 Integrated care pathway

We have now completed a systematic review which has informed a Delphi consensus process to update the RCS guideline and create a robust and evidence based modified EPOCH integrated care pathway. A list of component interventions is provided in the appendix and a full summary of evidence grading is available on the trial website (www.epochtrial.org).

6.4.2 Quality improvement (QI) methods

An evidence based QI package will be used to change the practice and culture of care for this patient group, engendering the belief that survival can be improved by providing a model of optimal care (integrated care pathway) with the methods to implement it. Hospitals will be linked in clusters on a geographical basis, facilitating adoption by building on local and regional relationships and minimising bias due to natural workforce movements between hospitals. Each hospital will nominate at least one QI lead from each stakeholder discipline (surgery, anaesthesia and critical care). These leads, supported by their NHS Trust board and guided by the EPOCH QI team, will lead a hospital wide improvement project to implement the care pathway. Exposure will start in each participating hospital as they are activated to the intervention. Over the trial period, approximately half the patients in all centres will receive care in hospitals exposed to the QI intervention. Whether the intervention leads to care provided in accordance with the integrated care pathway will be identified through the collection of the relevant process measures.

The major features of the QI methodology are:

- **Engaging frontline staff and executive leaders** providing evidence that change is required and proposing the trial intervention as a solution
- **Reframing the high mortality associated with this patient group as a ‘social problem’** that requires both technical and non-technical interventions to create effective change
- **Using data for quality improvement** with feedback of process measure data to frontline teams
- **Training in basic QI skills** enabling local QI leads to support their teams through implementation
- **Creating a community of practice** through meetings and web-based forums
QI Educational meetings for local leads

Sites will receive an activation guidance pack four weeks before activation and that their regional educational meeting (i.e. Cluster Activation meeting which will endeavour to be held during the first week of activation). The cluster activation meeting will be a half day cluster group meeting led by the EPOCH QI team. This will develop the knowledge, skills and attitudes required to effect change. Attendance will include the QI leads from each stakeholder discipline but other frontline staff and NHS trust board members are encouraged to attend. Five weeks before the meeting, leads will identify their ‘change teams’ and develop a presentation entitled ‘Where we are now’ including baseline data, local challenges and ideas for improvement to share at the regional cluster meeting. These QI educational meetings will have four distinct aims:

A) Raise awareness of poor outcomes & propose a technical solution
   - Describe epidemiology, clinical outcomes and challenges for clinicians
   - Use filmed patient stories to present patient perspective of need for change
   - Introduce the care pathway as a real opportunity to improve patient outcomes
   - Describe the study process measures and explain their importance
   - Use driver diagrams to help teams understand the basis for change and where to target QI activities

B) Introduce quality improvement to maximise opportunities to improve outcomes
   Local leads will be trained in basic QI methodology supported by on-line resources and materials, to include:
   - Basic process mapping and segmentation techniques to help teams understand how the care pathway will function in the context of their hospital. Plan-Do-Study-Act (PDSA) cycles to allow observation of incremental changes in key areas identified through process mapping and segmentation activity
   - Time series audit data (run-charts) to present trends in process measures over time helping teams to monitor their progress and identify which implementation activities are effective and which are not

C) Create excitement about the project and start building a community of practice
   - Promote a multi-disciplinary team approach and foster a culture of belonging to the project by the use of highly visible promotional materials Encourage and facilitate sharing of good practice through meetings and web-based forums
   - Encourage local patient and public input and provide resources to facilitate this
D) Plan for commencement of QI activities

- Provide high quality educational materials (including patient story films, paper and internet-based learning materials) for QI leads to disseminate to local staff
- Setting local implementation milestones with each team e.g. frontline staff meetings, process mapping sessions

The EPOCH team will use information and advertising to maintain the visibility of the project to staff in centres following implementation. Local investigators will be contacted on a regular basis and provided with feedback on process and outcome measures. Advice and support will be provided by the EPOCH quality improvement team and through the on-line community of practice hosted on the EPOCH website.

Figure 1. EPOCH quality improvement intervention from the perspective of participating hospitals
7. STUDY PROCEDURES

7.1 Informed Consent
The trial intervention is at an institutional level and individual patient consent will not be sought. Data will be captured by the direct care team through the NHS National Emergency Laparotomy Audit and anonymised before transfer to the EPOCH team. The exception will be the eight hospitals which collect additional data required for the health economics analysis. Patients will give written informed consent to provide quality of life data (see section 7.4). In the cases where patients are lacking capacity prior to surgery, health economics data will be collected from a personal consultee. These data will only be retained if a) the patient recovers capacity and gives consent for their use OR b) a relative, acting as a consultee of a long-term incapacitated patient, signed a declaration agreeing that they believe that the patient would have consented to the use of the data had they recovered capacity.

7.2 Randomisation
An independent statistician will randomise the clusters and keep randomisation records prior to the beginning of the data collection. Simple randomisation will be used to randomise one cluster of hospitals to receive the intervention in each of the fifteen time periods 2 to 16. Local investigators will be notified 12 weeks in advance of activation of the quality improvement project at their hospital.

![Graph showing no. of randomised sites vs time (weeks)]
7.3 Data collection

Patient level data will be collected and collated by the National Emergency Laparotomy Audit in all participating hospitals from the start of the trial. Investigators will be trained to use a secure internet based data entry system to collect pre-operative, intra-operative process data on individual patients. This data will then be linked to the Office for National Statistics and Hospital Episodes Statistics databases using patient identifiers to allow collation of outcome data including mortality and hospital readmission. The EPOCH and HQIP-NELA teams will work together to ensure complete data on all eligible patients.

*Data to be collected at different stages:*

*Pre-operative data:* Age, Sex, American Society of Anesthesiologists (ASA) Score, Co-morbid disease, Date of hospital admission, Admitting specialty, Time and date of decision to perform surgery, Time to diagnostic imaging (usually computed tomography scan of the abdomen), Documented mortality risk before surgery (Y/N).

*Intra-operative data:* Urgency of surgery, Duration, time and date of surgery, Grades of most senior surgeon and anaesthetist present in theatre, Surgical procedure performed, Underlying pathology.

*180-day follow-up:* Critical care admission, Duration of hospital stay, Hospital readmission and mortality.

*Health economics:* In eight hospitals, data describing pre-defined complications, EQ-5D 3L and healthcare resource use will be collected before surgery and at 90 and 180 days (telephone) after surgery. Staff resources associated with the quality improvement intervention. These hospitals will be amongst those which commence the quality improvement intervention midway through the trial period.

7.4 Data management for NELA hospitals not included in EPOCH

Hospitals that participate in NELA but are not included amongst those which participate in the EPOCH quality improvement project will form a reference group for the EPOCH trial. These sites will not receive any support or advice regarding quality improvement from the EPOCH team during the trial period. Quality improvement for all NELA participants is planned for the latter part of the NELA programme and will be informed
by results from the EPOCH study. The EPOCH reference groups will only have access to their own internal process measure data and other information provided by NELA. This will include newsletters that provide information on levels of participation in NELA, and various general messages to improve case-ascertainment and data completeness. Towards the end of the EPOCH intervention period, NELA will commence publication of annual reports containing process and outcome data for each hospital. These will provide comparative information to other NHS hospitals. NELA will also make general recommendations to NHS trusts for improvements in practice. NELA leads in individual hospitals will be able to download their local data from the data collection web tool. Throughout, the NELA team will provide support to hospitals by responding to hospital queries about the audit results and data collection processes.

7.5 Subject withdrawal
Subject withdrawal is not applicable to the main project. Patients who wish to withdraw from the quality of life data collection will be asked for permission for the EPOCH group to retain existing data. All data will be destroyed and the patient withdrawn from this part of the trial if requested.

7.6 End of study definition
The end of the study is defined as the end of the 180-day follow-up of the last patient undergoing surgery within the 85-week trial period. Data analysis shall follow this.

8. STATISTICAL CONSIDERATIONS
8.1 Sample size calculation
Prospectively collected data from the recently published Emergency Laparotomy Network study in 35 NHS hospitals closely match our inclusion/exclusion criteria and describe a median of 184 eligible patients aged ≥40 years per hospital per year (range 32-736) with a 30-day mortality rate of 16.4%. Data from the Hospital Episodes Statistics database for the year ending April 2011 gives the average 30-day mortality as 17% (10th centile 13% – 90th centile 22%) and the average 90-day mortality as 25% (10th centile 20% – 90th centile 31%). These data have been used to estimate the baseline mortality rate and between hospital coefficient of variation. Power calculations are based on the methodology proposed by Hussey & Hughes,20 for an analysis with fixed time effects and random cluster effects, modified to exclude data collected during the five week period in which the intervention commences in individual hospitals. The trial will be conducted in at least 90 NHS hospitals over a period of 85 weeks during
which time we expect to receive data describing **27,540 patients** undergoing emergency laparotomy. For a baseline 90-day mortality of 25%, between hospital coefficient of variation of 0.15, constant case-load (18 patients per 5 weeks per hospital) and assuming independent hospital effects, the study would achieve 92% power to detect a 12% relative risk reduction in mortality from 25% to 22% (two-sided \( p<0.05 \)). This calculation is insensitive to the coefficient of variation but sensitive to the effect size. In practice, power may be reduced by correlation between hospitals within clusters and by variation in case-load between hospitals. The worst case scenario is one where each of the 15 clusters functions effectively as a single large hospital, reducing the power to 83%. This figure incorporates an adjustment for variable case-load from the pilot data. Thus the power of the study to detect a 12% relative risk reduction lies between 83% and 92%.

### 8.2 Statistical analysis

Analyses will be conducted on an intention-to-treat basis. All patients from a randomised hospital who are recorded in the data base during the 85-week trial period will be included in the analysis. Patients will be considered exposed to the intervention based on the randomisation schedule, regardless of whether the intervention is implemented late, or not at all. The one exception is randomised hospitals who remove themselves from the study prior to the trial start date (March 3\(^{rd}\), 2014); patients from these hospitals will not be included in the analysis. It is not anticipated that hospitals will withdraw from data collection but in this instance, all patients recorded in the database from that hospital will be included in the analysis.

The stepped wedge design is in effect a matched design with before and after comparisons for each cluster randomised. The primary outcome will be 90-day mortality. Overall differences in 90-day mortality rates between pre- and post-intervention periods will be reported. All analyses will account for cluster and hospital effects, and the time period. Patients will be excluded during the five week period immediately after randomisation. This is to allow time for the intervention to take effect. A list of baseline risk factors to be included in the analysis will be finalised prior to any researchers becoming un-blinded to trial results. Analyses for 90 and 180-day mortality, and hospital re-admission within 180 days will be performed using a logistic regression model. Duration of hospital stay will be analysed using a time-to-event regression model. Secondary analyses will be performed to evaluate the effect of the intervention over time; this analysis will include patients who present during the five week period immediately after randomisation. Sensitivity analyses will be performed to
assess whether primary outcome results are robust to the inclusion of other patient populations which may be affected by the intervention (patients who undergo laparoscopic surgery but meet all other inclusion criteria and patients aged 18-40 years but who meet all other inclusion criteria).

Full details of all analyses will be prepared in a Statistical Analysis Plan, which will be finalised prior to any researchers becoming aware of ongoing trial results. No interim analyses are planned.

8.3 Health economic analysis
The health economics analysis will assess whether implementing the quality improvement intervention is likely to be cost-effective on average and whether this varies between low and high mortality groups. The intervention may have effects that impact on quality and duration of life beyond the trial follow-up period. The cost-effectiveness modelling will therefore combine within trial cost-effectiveness results with the long term effects of the intervention calculated by extrapolating the effects of the intervention beyond the 180 day follow up period.

Perspective
The analysis will take an NHS and PSS perspective, consistent with that used by NICE. The time horizon of the cost-effectiveness analysis will be the life expectancy of the patient. Discounting will be conducted at current recommended rates (currently 3.5% per annum on both costs and effects).

Effectiveness
Effectiveness of the intervention will be defined by any differences in mortality and will be used as a parameter input into the model.

Resource use
Resource use associated with the quality improvement intervention and will be captured using pre-designed questionnaires. These questionnaires will capture details about the input of the quality improvement team as well as additional consultant level personnel in attendance during surgery. Resource use associated with in-patient admissions, outpatient attendances and critical care admissions will be estimated using HES and NELA. Additional resource use in primary and community settings will be estimated from the patient questionnaires sent to the sub-sample of patients.
Unit costs
Unit costs will be estimated from published literature, NHS and government sources, including NHS Reference costs and Personal Social Services Research Unit (PSSRU) Costs of Health and Social Care, to generate a total cost per trial participant for the relevant resource use.

Subgroup and sensitivity analysis
Sub-group analysis will establish whether cost effectiveness varies between low and high mortality groups. Probabilistic sensitivity analyses will be conducted to characterise the uncertainty around the adoption decision.

Sources of data for model inputs
Clinical trial
The evidence generated by the clinical trial will be used estimate parameters for the decision analytic economic model. The effect of the intervention on mortality will be a key input into the model, though other estimates from published literature will also be used.

Patient sub-sample
In eligible patients in eight participating hospitals, data describing pre-defined complications (up to 30 days after surgery), healthcare resource use and EQ-5D will be collected before surgery and at 90 days and 180 days after surgery. This will provide an estimate of the health related quality of life (HRQoL) weights that could be used in the model. For example, the HRQoL weight for an individual who has undergone laparotomy without complications is likely to be different from an individual undergoing the same procedure but who also experiences complications. Similarly, the resource use of these individuals is likely to differ.

Quality-Adjusted Life Years (QALYs)
QALYs over the patients' lifetime will be used as the primary outcome measure of the cost-effectiveness analysis. This will involve taking the within-trial mortality data to estimate differential mean survival duration over the period of trial follow-up. This will be quality-adjusted on the basis of EQ5D data collected in the sub-sample and allowing for non-fatal clinical events experienced in the two trial arms. A long-term extrapolation will be undertaken to estimate QALYs over a patient's expected lifetime. This will involve the use of clinical and epidemiological data on patients' long-term life
expectancy given their age, recovery from high-risk abdominal surgery and whether or not they have experienced non-fatal clinical events following surgery.
9. ETHNOGRAPHIC STUDY
Past experience of similar quality improvement interventions suggests that their effectiveness is likely to be heavily mediated by local organisational contexts, which can differ markedly between hospitals. The EPOCH trial therefore includes an integrated ethnographic study, which will use qualitative interviews and non-participant observation to investigate how far the care pathway is implemented in a subsample of sites, and the influences that affect this. The study will inform the development, design and reconfiguration of the quality improvement intervention (formative input) and provide generalisable learning about the QI approaches used and the reasons for the success or failure of the integrated care pathway in improving outcomes (summative output). The study will inform efforts at improvement in an area where professional scepticism, inter-professional boundaries and challenges around management and finance must be overcome. Six case study sites for the ethnographic study will be selected according to criteria that are likely, based on the existing literature, to be important in influencing uptake of the pathway: baseline performance, local professional leadership, volume, and teaching/DGH status. Three will be selected from the first three cohorts, and three from later cohorts, to enable formative feedback from early experiences to improve delivery of the quality improvement intervention. In each site, 30-40 hours’ observation and 20-25 interviews with key stakeholders will be undertaken. The programme of ethnographic research is described in separate protocols available on the study website (www.epochtrial.org).

10. ETHICS
Approval will be sought from a Research Ethics Committee and the National Information Governance Board (NIGB). Principal investigators at each site will ensure that the study is carried out in accordance with the ethical principles in the Research Governance Framework for Health and Social Care and its subsequent amendments as applicable and applicable legal and regulatory requirements.

10.1 Risks and burdens
The risks and burdens to patients as a consequence of this research are minimal. The main ethical issue is the use of anonymised patient level data provided by NELA without patient consent. In view of this additional approvals will be sought from the National Information Governance Board by the NELA and EPOCH trial groups.
11. SAFETY CONSIDERATIONS
There are no specific safety concerns relating to the EPOCH Trial. There is a minimal risk of harm to both patients and investigators.

12. DATA HANDLING AND RECORD KEEPING

12.1 Confidentiality
All data collected, processed and stored for the purposes of the project will remain confidential at all times and comply with GCP guidelines and the principles of the Data Protection Act 1998. NELA data collection sheets will be stored securely in a locked cupboard and handled by NHS audit and clinical staff familiar with handling personal data and with good clinical practice. All data will be anonymised by NELA prior to transfer to the EPOCH study group. Identifiable data will not be available centrally but only in the centre where the patient was recruited. Health economics data will include identifiable data and will be handled according to the same principles but transferred directly from the hospitals involved to the PCTU using a secure internet based data entry system. Desktop and laptop security will be maintained through user names and frequently updated passwords and back up procedures are in place. All local investigators will undergo Good Clinical Practice (GCP) training. GCP training certificates will be stored in local site files and a copy of all investigators certificates will be kept in the trial master file. Trial records will be stored in an approved repository for 20 years following the end of the trial.

12.2 Record retention and archiving
Each site will maintain and securely store an investigator site file. Paper copies of the health economics data being collected by eight sites will be stored at each local site. NELA will be responsible for archiving identifiable data. Data will be archived in accordance with local standards and procedures for quality and assurance.

13. SAFETY REPORTING
The trial involves negligible risks to patients or investigators and adverse events will not be monitored or reported.
14. MONITORING & AUDITING
The Pragmatic Clinical Trials Unit (PCTU) Quality Assurance (QA) manager will conduct a risk assessment of the EPOCH study to determine the level of monitoring and auditing required. Monitoring plan will be drafted explaining the nature, frequency and intensity of trial monitoring as determined by the PCTU risk assessment. Trial monitoring will include source data verification checks on informed consent forms and site eligibility for participation. The monitoring reports will be completed by the PCTU Monitor and reviewed by PCTU QA Manager and all findings will be followed up according to the trial monitoring reports. The finalised monitoring reports will be sent to the sponsor for review. The PCTU QA Manager will also carry out triggered audits as determined by risk assessment or through findings identified in the monitoring reports. A random sample of cases will be monitored at source when site visits are performed. The documents to be verified will be randomly selected. Any major discrepancies found at a site visit would trigger a more extensive audit of trial data at the site involved. In addition, the sponsor may also carry out an audit throughout the duration of the trial.

15. TRIAL COMMITTEES

15.1 Trial management group
The EPOCH trial will be managed by the PCTU at Queen Mary University of London. Day to day conduct of the trial will be led by the trial management group which will meet at least once every two months. The group will include trial co-ordinators, a trial statistician, data manager and quality assurance manager, and will be chaired by Rupert Pearse (CI). The quality improvement group, chaired by Carol Peden, will lead the QI intervention and associated educational strategy. Dr Pearse will take overall responsibility for all aspects of trial management.

15.2 Trial steering committee
The trial steering committee will be appointed in accordance with NIHR guidance with an independent chairperson, a statistician, lay representation and two independent members from the advisory group and will meet at least once a year. There is no role for a Data Monitoring Committee.
15.3 EPOCH advisory group
To maintain effective links with stakeholder organisations, an advisory group has been formed with representation from Royal colleges, specialist societies, UKCRN, NCEPOD and NHS trusts. The advisory group will be chaired by Mr Iain Anderson.

16. FINANCE AND FUNDING
The EPOCH Trial is funded solely by the National Institute for Health Research Health Services and Delivery research panel.

17. INDEMNITY
The EPOCH trial is sponsored by Queen Mary University of London.

18. DISSEMINATION OF RESEARCH FINDINGS
Our findings will be widely disseminated to the NHS community at regional, national and international meetings in a timely manner. We will provide specific reports for healthcare policy makers, frontline NHS staff and patients.

19. CONFLICTS OF INTEREST
RP and CP have received equipment loans for research and quality improvement projects from LiDCO Ltd. MG and DC are directors of the National Emergency Laparotomy Audit. All other applicants declare they have no conflicts of interest.
REFERENCES


21. APPENDIX: EPOCH integrated Care Pathway

Before surgery
- Consultant led decision making
- Computed tomography imaging within two hours of decision to perform test
- Early goal directed therapy for patients with severe sepsis/septic shock
- Analgesia within one hour of first medical assessment
- Antibiotic therapy within one hour of first medical assessment
- Correction of coagulopathy
- Maintain normothermia
- Active glucose management
- Documented mortality risk estimate
- Provided patient and relatives with oral and written information about treatment

During surgery
- Surgery within six hours of decision to operate
- Consultant delivered surgery and anaesthesia
- WHO checklist
- Early antibiotic therapy (unless inappropriate)
- Fluid therapy guided by cardiac output monitoring
- Low tidal volume protective ventilation
- Maintain normothermia
- Active glucose management
- Prescribe post-operative analgesia
- Prescribe post-operative nausea & vomiting prophylaxis
- Prescribe post-operative venous thromboembolism prophylaxis
- End of surgery risk evaluation
- Measure arterial blood gases and serum lactate
- Confirm full reversal of neuromuscular blockade
- Document core temperature
- Re-evaluate mortality risk estimate

After surgery
- Admission to critical care within six hours of surgery
- Analgesia: early review by acute pain team
- Continued antibiotic therapy where indicated with microbiology review
- Prophylaxis for post-operative nausea & vomiting
- Venous thromboembolism prophylaxis
- Maintain normothermia
- Active glucose management
- Daily haematology & biochemistry until mortality risk is low (senior opinion)
- Nutrition: early dietician review with consideration of benefits of enteral feeding
- Chest physiotherapy review on day one after surgery
- Critical Care Outreach review on standard ward with use of Early Warning Scores